

in action



2013 Annual Report



**National Trust for
Historic Preservation**
Save the past. Enrich the future.



On the pages that follow, we chronicle the most memorable moments of 2013 in pictures. As you will see, it was a remarkable year. We took action in communities nationwide to save high-profile National Treasures and beloved local landmarks. We rescued critical preservation provisions from the chopping block in Congress and mobilized thousands of people to take action at places as diverse as Texas' historic courthouses and Yosemite National Park.

Empowered by your commitment and guided by a bold new plan of action, we concentrated on the basic elements of every successful preservation effort: Inspire people about what's at stake. Engage them in the cause. Advocate for supportive laws and policies. And, ultimately, take action together to save beloved places.

We have organized this year's report around those four elements and the results they produce on the ground. We hope you enjoy this brief review of all the progress made possible by your support.

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 **Texas Courthouses**
NATIONAL TREASURES IN THE LONE STAR STATE




100

FROM THE CHAIR
AND PRESIDENT

Picture Perfect



“What does preservation success look like?”

We answered that simple but powerful question last year, developing the most ambitious strategy for success in National Trust history. This year, we answered it again, as that strategy produced concrete results nationwide.

We bring those results—and the remarkable sense of energy and momentum they inspired—to life on the pages that follow. As you will see, success at the National Trust this year looked like hundreds of Texans declaring their love for the state’s imperiled historic courthouses.

It looked like sophisticated advocacy campaigns that protected the historic tax credit and vital Transportation Act provisions.

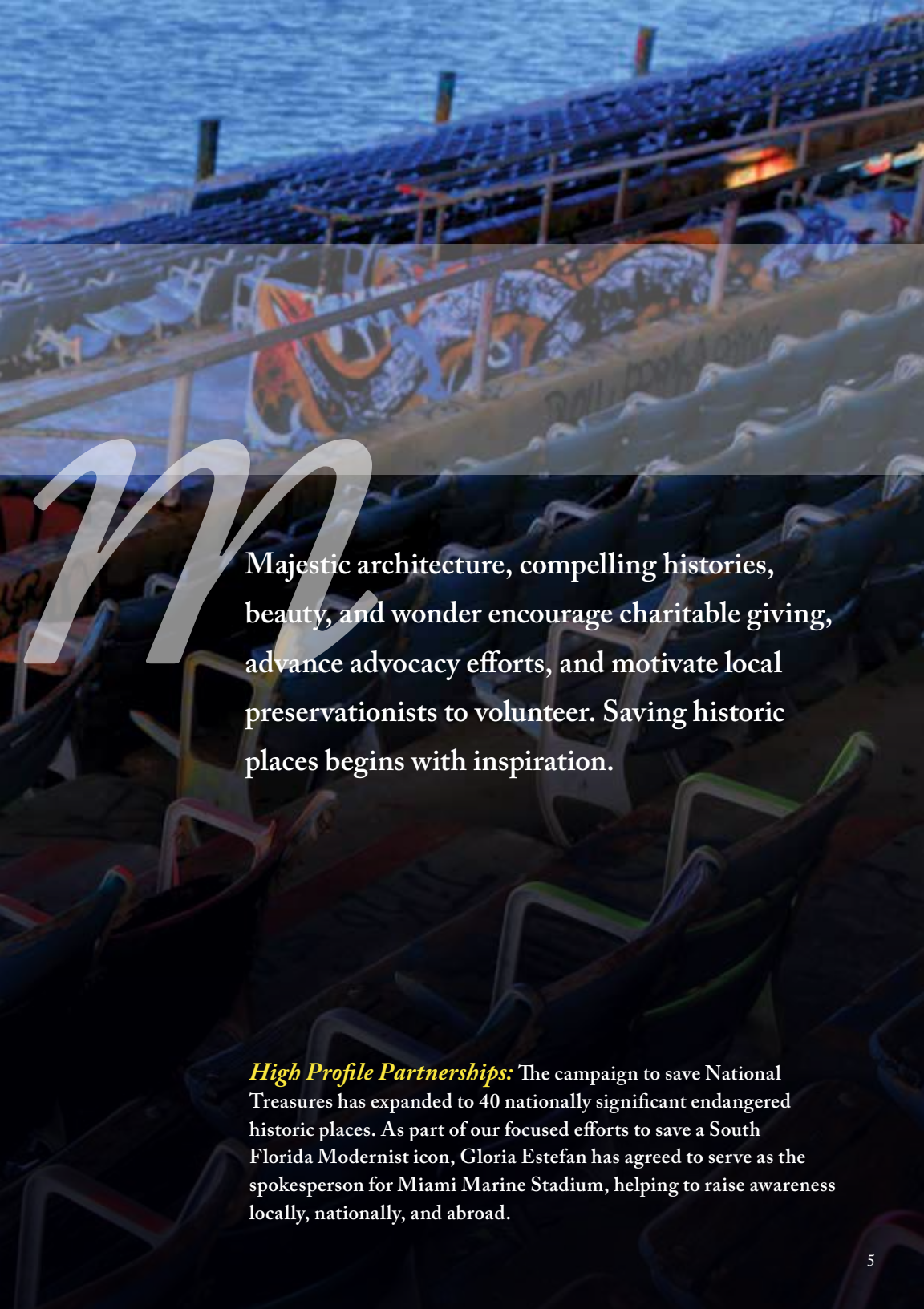
And it looked like a chance at new life for National Treasures such as the Milwaukee Soldiers Home, a refuge for wounded warriors since the Civil War.

Your leadership and generosity made this work possible. On behalf of all of us, thank you for helping to save the places that tell America’s story.

Carolyn S. Brody, Chair
Stephanie K. Meeks, President

A woman with dark hair, wearing a white long-sleeved dress and a necklace, is sitting in a blue boat. She is looking towards the camera with a slight smile. The boat is part of a row of similar boats at a harbor. The concrete walls behind the boats are covered in colorful graffiti. The sea is a deep blue and occupies the upper half of the image. The word "inspire" is written in a white, cursive font on a red rectangular background in the upper left corner.

inspire

The background image shows the tiered seating of the Miami Marine Stadium, which is a historic venue. The seats are mostly blue and white, with some colorful graffiti visible on the lower tiers. A large, stylized white letter 'm' is overlaid on the left side of the image. The stadium is situated near a body of water, visible in the upper left corner.

Majestic architecture, compelling histories, beauty, and wonder encourage charitable giving, advance advocacy efforts, and motivate local preservationists to volunteer. Saving historic places begins with inspiration.

High Profile Partnerships: The campaign to save National Treasures has expanded to 40 nationally significant endangered historic places. As part of our focused efforts to save a South Florida Modernist icon, Gloria Estefan has agreed to serve as the spokesperson for Miami Marine Stadium, helping to raise awareness locally, nationally, and abroad.

inspire





First Lady Michelle Obama at Decatur House: (See photo on previous page.) First Lady Michelle Obama visited Decatur House with the National Trust to celebrate a \$1 million grant from American Express to the White House Historical Association. Thanks to the generosity of our partner, American Express, and all those involved at this National Trust Historic Site, educational programs are being created not only to teach generations of young people about a piece of our country's history but also to inspire them to make history themselves.

Telling the Stories of Rosenwald Schools: People across the country are reclaiming historic Rosenwald Schools as vital hubs of community activity. With grant funding from the Hillsdale Fund, the National Trust produced a podcast series that introduced the world to these committed individuals and inspired others to get involved too. We also awarded more than \$106,000 in grants during the inaugural year of our Centennial Fund, which enables local groups to initiate Rosenwald School preservation projects in their communities.

Reviving Wright: The National Trust honored the restoration of the last remaining Frank Lloyd Wright hotel with a 2012 Richard H. Driehaus

National Preservation Award. Thanks to the work of a local nonprofit, Wright on the Park, the landmark hotel in Mason City, Iowa, reopened to rave reviews. The committed, creative group conducted an \$18 million restoration of the Historic Park Inn Hotel and, in the process, reenergized the city's downtown.

Annual 11 Most Endangered List Inspires Action: In June 2013, our annual list of America's 11 Most Endangered Historic Places focused a national spotlight on Houston's iconic Astrodome. The same day the listing was announced, the Harris County Sports and Convention Corporation unveiled a bold rehabilitation proposal for the stadium. Building on the momentum established by our 11 Most listing, we led the "Our Astrodome Coalition" in a month-long campaign throughout Houston to support Proposition 2, the Harris County ballot initiative to fund the Dome's reinvention. Though Prop 2 did not pass, the coalition's on-the-ground action galvanized the local preservation movement, which continues fighting to save the Astrodome in the nation's fourth largest city.



DONOR PROFILE

A Far-Sighted Partner

S.D. BECHTEL JR. FOUNDATION



From the rustic bridges of Yosemite to the famed Spanish missions, California's cultural resources are blessed with a staunch advocate in the S.D. Bechtel Jr. Foundation. Over the past decade, the foundation has contributed nearly \$1 million to help the National Trust ramp up its preservation work in the Golden State and throughout the West. Their support has helped to secure the future for places as diverse as California itself, and inspired a new generation of preservation advocates in the process.

DONOR PROFILE

A Visionary Champion

ROBERT W. WILSON



The late Robert W. Wilson's \$10 million challenge grant to the National Trust this year was one of the largest gifts we have ever received. But the visionary philanthropist's contributions to the National Trust and other preservation and conservation organizations went far beyond the financial: By inspiring new levels of philanthropy in others, Mr. Wilson's transformative challenges leveraged millions in additional support and created stronger organizations. He was a true champion for America's treasured places, and the impact of his generosity will be felt for years to come.



engage

Showing Love for Texas Courthouses: In a single month, more than 3,000 local preservationists from across the Lone Star State and beyond voiced their support for Texas' iconic courthouses. In a successful grassroots campaign, the National Trust designated February 2013 as "I Love Texas Courthouses" month to celebrate the state's treasured local landmarks and encourage admirers to sign a "Love Letter to Texas Courthouses." Thousands of courthouse admirers joined us at local events throughout the state, while hundreds more shared photos and memories of their favorite courthouses on a special website created for this campaign.



By fostering local partnerships to establish grassroots campaigns, leveraging social media to raise awareness for endangered historic places, and developing tools and exhibits that create opportunities for people to join our cause, we engaged 261,000 people this past year in support of saving historic places.





Human trafficking is
second only to
the illicit drug trade
in profitability.

Domestic pimps
target girls as young as
12 years old.

The average time it
takes for a runaway child
to be approached by
a trafficker is 48 hours.

An estimated 12 million
people are enslaved
worldwide—more than were
held at the height of the
trans-Atlantic slave trade.

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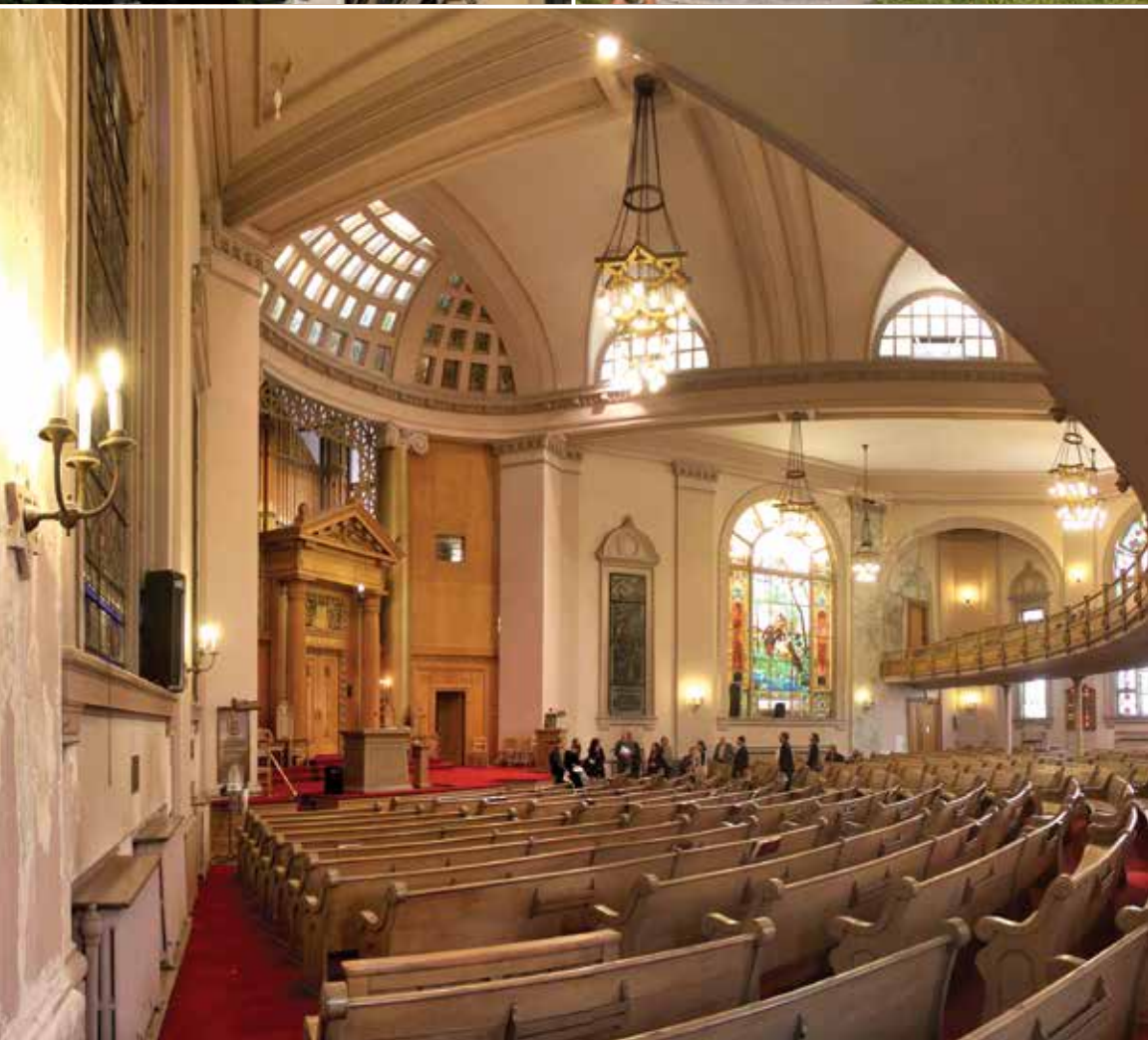
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Making Connections: (See photo on previous page.) A wide and diverse audience—from DC Public School students to foreign heads of state—attended *Can You Walk Away?*, an award-winning exhibit at National Trust Historic Site President Lincoln's Cottage. The thought-provoking presentation connected the modern-day crisis of human trafficking with slavery in Lincoln's time.

Facilitating Building Reuse: With support from the Jessie Ball duPont Fund and Kresge Foundation, the National Trust's Preservation Green Lab and the Urban Land Institute (ULI) launched a joint pilot project in Los Angeles to identify the most common obstacles to building reuse and determine ways to overcome them. Lessons learned in this pilot city will inform future work in Baltimore and Philadelphia and help other communities across the country in their efforts to protect older and historic buildings from demolition.

Building a Better Toolkit: The National Trust published a basic primer, *Preserving African-American Historic Places*, to help people safeguard these treasured aspects of their communities. Funded by the 1772 Foundation, the 24-page publication highlights preservation networks and their roles, offers tips on how to jump-start preservation projects, and summarizes the various legal and financial tools that help protect historic properties. The booklet also includes six case studies that demonstrate strategies for preserving and honoring places associated with African-American history.

Preserving Big Apple Landmarks: In 2012, Partners in Preservation, a joint endeavor between American Express and the National Trust, chose 40 diverse historic places throughout New York City to compete for \$3 million in preservation funding through public voting. More than 250,000 votes supporting historic preservation were submitted through the program, which was covered by 741 media outlets reaching a total audience of nearly 500 million people. The Congregation Beth Elohim (*pictured right*) was awarded \$250,000 to fund the restoration of the building's stained glass windows.



DONOR PROFILE

A High-Impact Partner

DEPARTMENT OF ENERGY



A \$2 million matching grant from the Department of Energy enabled the National Trust's Preservation Green Lab (PGL) to launch *America Saves!*, an energy retrofit program with the potential to benefit hundreds of Main Street communities nationwide. The program will develop cost-effective, easy-to-implement tools to make small buildings more energy efficient. *America Saves!* builds on a PGL report released this year, which demonstrated that small-building owners are leaving more than \$30 billion in potential energy savings on the table, largely because they lack the necessary time and capital to undertake retrofits.

DONOR PROFILE

A Steadfast Sponsor

LOUISE B. POTTER




We often say that the 27 National Trust Historic Sites serve as the organization's front doors. Few people understand the value of these places more than Louise B. Potter, whose generous philanthropic support, along with her husband Al, has strengthened the entire sites portfolio over the past 30 years. From her volunteer leadership at Montpelier to her decision to endow a National Trust staff position dedicated to advocating for the sites, Ms. Potter has helped us engage millions of people by championing the places that bring America's past to life.





advocate

Charleston, S.C., an International Model: As a result of steady legal advocacy, the National Trust elevated Charleston as an international model for cities grappling with the challenge of balancing preservation and cruise ship tourism. We helped local partners navigate the state's legal system to decelerate the area's cruise-related development and convened the first-ever international symposium for historic cities struggling with overwhelming cruise ship tourism, drawing people from as far away as Venice, Italy.



Legal statutes and legislation are often the best way to advance the work of historic preservation. Our efforts to engage the public and educate and inform lawmakers and the courts are helping to safeguard important incentives and protections that ensure a bright future for our nation's cherished historic places.

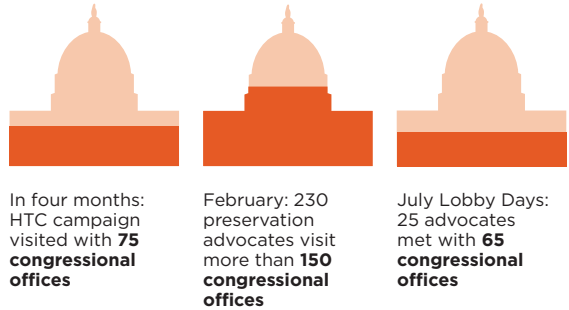
BY THE NUMBERS

Historic Tax Credit Campaign

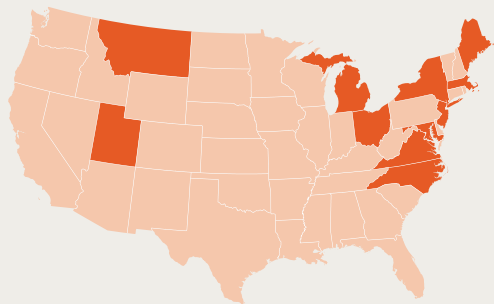
Saving the Incentive: The Historic Tax Credit is one of the most important federal programs for attracting private investment to revitalize historic communities. With leadership from developer, preservationist, and National Trust board member Larry Curtis, the first year of our Historic Tax Credit campaign succeeded in significantly increasing awareness for the program. By educating the public and decision-makers about the credit's proven track record of creating jobs and returning vacant or underutilized historic buildings to a productive, taxable use, the work of the National Trust is helping to establish vibrant communities where people are drawn to live, work, and visit.

In early 2012, the National Trust, in conjunction with our for-profit subsidiary the National Trust Community Investment Corporation and the Historic Tax Credit campaign, launched the "Prosperity through Preservation" campaign to protect and enhance the Historic Rehabilitation Tax Credit (HTC) as Congress contemplated a comprehensive rewrite of our nation's tax code.

FY 2013 Advocacy Report:



Published Letters to Editors/Op-eds:

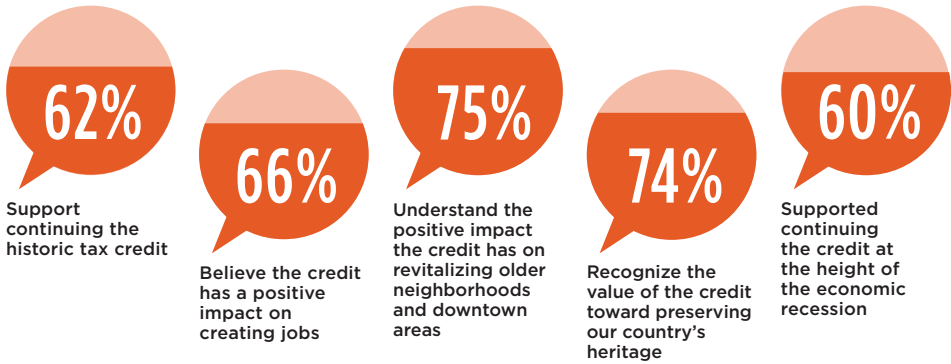


22 op-eds and LTEs highlighting the importance of the HTC were published in the following states: VA, NJ, NY, NC, MD, UT, OH, MA, MI, MT, and ME.

Grassroots Advocacy:



HTC Support Among Voters:



Since 1981 HTC has:

LEVERAGED NEARLY

\$106 Billion

IN PRIVATE INVESTMENT

CREATED MORE THAN

2.35 Million

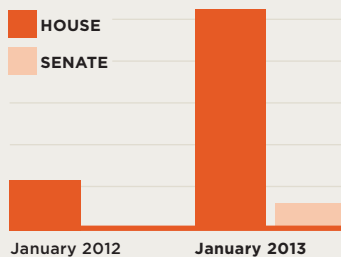
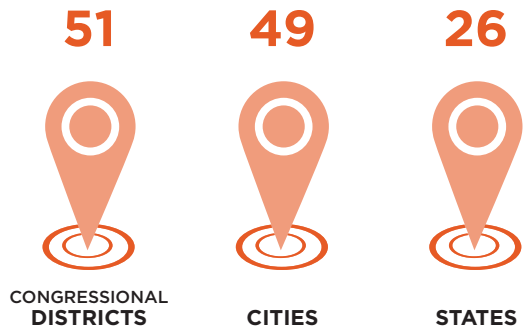
JOB

ADAPTED MORE THAN

38,700

BUILDINGS

HTC Project Distribution over the past 10 years:



Creating American Prosperity through Preservation (CAPP) Act, Cosponsorship Drive:

LAUNCHED: January 2012 with 13 cosponsors in the House. A year later the CAPP Act had 52 cosponsors in the House and 7 in the Senate.

Yosemite's Historic Bridges Receive Worldwide Support:

The National Trust inspired public pressure in support of protecting history in Yosemite National Park. We activated more than 4,000 local preservationists worldwide who urged the National Park Service to spare historic bridges and other Yosemite structures jeopardized in the proposed management plan for the Merced River, which runs through the park. Responses came from all 50 states, as well as Canada, Europe, Asia, and Australia, and were delivered to the National Park Service.

Important Designations

for National Treasures: National Treasures Chimney Rock and Fort Monroe enjoyed critical protections when President Obama exercised his authority under the Antiquities Act, establishing them as new National Monuments. In August 2012, Willamette Falls Navigation Canal and Locks also received a federal

administrative designation as part of the Willamette River National Water Trail. Though water trail status stops well short of National Monument protection, it elevates the profile of this National Treasure, where, thanks to the work of our local partner Willamette Falls Heritage Foundation, an analysis is being conducted to assess the economic prospects of returning the locks to commercial and recreational use.

Promoting Strong Protections: Our advocacy on Capitol Hill helped save Section 4(f) of the federal Department of Transportation Act, which requires a review of the impact transportation projects will have on historic places. Section 4(f)—widely considered to be the strongest federal preservation law—helps keep community character and cultural resources intact.



DONOR PROFILE

An Effective Advocate

LESTER G. “RUFF” FANT III



“Ruff always knows what needs to be said and when,” offers Erin Carlson Mast, director of President Lincoln’s Cottage, when asked to explain what makes Lester G. “Ruff” Fant III such an effective site council chair. Whether he is rallying support for a living endowment or promoting a new vision for the Cottage, Fant leads by example and inspires others with his wisdom, generosity, and diplomacy. “Ruff brings everyone to the table,” says Mast. “He’s a great champion for the site.”



DONOR PROFILE

An Impassioned Leader

FERNANDO E. LLOVERAS SAN MIGUEL



National Trust Board Member Fernando E. Lloveras San Miguel knows that protecting the places of our heritage requires strong and dedicated leadership. In addition to his commitments to the National Trust, Lloveras heads Puerto Rico's foremost preservation organization, the Conservation Trust of Puerto Rico, and serves on the boards of the Land Trust Alliance and the University of Puerto Rico. Under his counsel, the National Trust added our first historic site in Puerto Rico to our annual list of America's 11 Most Endangered Historic Places this year—San José Church in Old San Juan, one of the few surviving examples of 16th-century Spanish Gothic architecture in the Western hemisphere.



save

Rising Tide of Support: On June 30, 2013 the American Queen Steamboat Company (AQSC) initiated corporate sponsorship of the *Delta Queen* and the National Treasures campaign. By donating \$5 for every person who schedules a tour on the *American Queen* through the end of 2014, AQSC is guaranteeing a minimum of \$150,000 in support of historic preservation.



By inspiring and engaging local preservationists and advocating for historic preservation, we are helping to save places throughout the country. In year one of our National Treasures program we have completed 12 percent of the campaigns to protect nationally significant places.

save





Honoring American Veterans:

The National Trust built a powerful coalition with veterans groups, federal and state agencies, local organizations, congressional staffs, and others that influenced the Department of Veterans Affairs (VA) to complete important repairs and consider potential reuses for the Milwaukee Soldiers Home. A successful collaboration with the VA was key, as the agency ranks fourth among federal agencies in the number of historic properties it administers, and has a long history of neglecting the stewardship of these sites. (See “Old Main Hall” photo on previous page.)

Collaboration in California:

Working with San Francisco Heritage, Haas-Lilienthal’s nonprofit owner, the National Trust helped advance the long-term sustainability of the historic site. We provided the framework for a five-year business plan to boost the house’s financial stability, which will serve as a model for house museums nationwide. And our collaboration with Los Angeles Conservancy resulted in an adaptive re-use plan for historic buildings at Terminal Island. The plan considers not only the histories of a once-thriving Japanese-American community, a WWI and WWII shipbuilding center, and the birthplace of America’s tuna canning industry, but also revenue opportunities that ensure the economic success of this working port.

Rehabilitating Landmarks:

The National Trust Community Investment Corporation collaborated with developers throughout the country to save important historic landmarks such as the State Theater, Martha Jefferson Hospital, and Landmark Theater (*pictured opposite top right*) in Virginia, as well as the Knapp’s Building and NSO Bell Building in Michigan.

National Treasures in the Spotlight:

We celebrated successes at many National Treasures this past year. Notable achievements include: National Register of Historic Places and Philadelphia Historic Landmark designation for **Joe Frazier’s Gym**; support from the State of California for **Pond Farm** through a grant totaling more than one-third of all preservation funding allocated statewide; **Hinchliffe Stadium** receiving \$1.5 million toward rehabilitation and, shortly afterwards, National Historic Landmark designation; and a long-term home for **Nantucket Lights** (*pictured middle*) at the Boston Harbor Shipyard & Marina.

Site Work: A \$900,000 grant from The Nancy Woodson Spire Foundation was made to assist National Trust Historic Sites. The grant was divided evenly between The Shadows on the Teche, where capital improvements to the mansion and site were completed, and Montpelier (*pictured opposite bottom*), where staff used the funding to restore and refurnish James Madison’s “Old Library,” where he conducted exhaustive research in preparation for the Constitutional Convention.



DONOR PROFILE

A Powerful Legacy

LOUISE DIETERLE NIPPERT

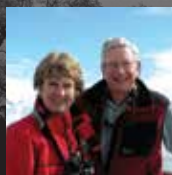


A steadfast donor to our annual fund during her lifetime, Louise Dieterle Nippert, one of Cincinnati's most prominent philanthropists, continued her commitment to saving places through her estate, with a bequest of more than \$3 million. Nippert's planned gift went a long way to expand our National Treasures program, which in turn increased the number of local preservationists involved in our work. By helping to engage the next generation of preservation leaders, Nippert protected the places she loved well into the future.

DONOR PROFILE

A Transformative Support

KEN AND DOTTIE WOODCOCK



A \$1 million leadership gift from National Trust Board Member and Chair of the Campaign for America's National Treasures Ken Woodcock, and his wife, Dottie, upgraded the organization's technical infrastructure, making it dramatically easier to innovate, collaborate, and succeed. National Trust Historic Sites such as Lyndhurst have particularly benefited from the improvements, which ensured, among other things, that visitors to this and other sites no longer have to worry about the cash registers going offline mid sale.



Eight Reasons to Save the 8th Wonder of the World

will bring
ations
onians
under one
ool.

PLEDGE YOUR SUPPORT
PROPOSITION 2

National Treasures

Ancestral Places
of Southeast Utah
San Juan Co., Utah

Annapolis
Annapolis, Md.

Battle Mountain Sanitarium
Hot Springs, S.D.

Bridges of Yosemite Valley
Yosemite National Park, Calif.

Charleston Waterfront
Charleston, S.C.

Chimney Rock*
Archuleta Co., Colo.

Cooper-Molera Adobe
Monterey, Calif.

Delta National Heritage Area
Mississippi

Delta Queen
Chattanooga, Tenn.

Ellis Island Hospital Complex
New York Harbor, N.Y./N.J.

Fort Monroe
Hampton, Va.

Great Bend of the Gila
Arizona

Haas-Lilienthal House*
San Francisco

Hinchliffe Stadium
Paterson, N.J.

Historic Post Office Buildings
Nationwide

Houston Astrodome
Houston

Joe Frazier's Gym
Philadelphia

Lyndhurst
Tarrytown, N.Y.

Malcolm X-Ella
Little-Collins House
Boston

Manhattan Project Historic Sites
N.M., Tenn., Wash.

Miami Marine Stadium
Miami

Milwaukee VA Soldiers Home
Milwaukee

Mount Taylor
Cibola Co., N.M.

Nantucket Lightship*
Boston

Panama Hotel
Seattle

Pawtucket Dam
Lowell, Mass.

Pond Farm
Guerneville, Calif.

Princeton Battlefield
Princeton, N.J.

Pullman National Historic
District
Chicago

Rosenwald Schools
Southern/Southwestern Locations

Sweet Auburn Historic District
Atlanta

Terminal Island*
Port of Los Angeles, Calif.

Texas Courthouses
Statewide—Texas

The Village of Zoar
Zoar, Ohio

Theodore Roosevelt's
Elkhorn Ranch
Near Medora, N.D.

Union Station
Washington, D.C.

Washington National Cathedral
Washington, D.C.

White Grass*
Jackson Hole, Wyo.

Willamette Falls Lock
West Linn, Ore.

Woodlawn/Pope-Leighey
Alexandria, Va.

America's 11 Most Endangered Historic Places

Abyssinian Meeting House
Portland, Maine

Astrodome
Houston

Chinatown House
Rancho Cucamonga, Calif.

Gay Head Lighthouse
Aquinnah, Mass.

Historic Rural Schoolhouses
of Montana
Statewide—Montana

James River
James City County, Va.

Kake Cannery
Kake, Alaska

Mountain View Black
Officers' Club
Fort Huachuca, Ariz.

San Jose Church
Old San Juan, Puerto Rico

Village of Mariemont
Cincinnati

Worldport Terminal
at JFK Airport
Jamaica, N.Y.

*Designates a completed campaign

The National Trust is now two years into implementing its strategic plan, Preservation10X. Central to this plan for the past year is the National Treasures portfolio of historic sites where the National Trust is taking direct action. These National Treasures tell a geographically broad and culturally diverse story of our nation's history and heritage. Thirty-five National Treasure campaigns are currently underway, five have been successfully completed, and with several more we will have accomplished our goals in the coming months. These places resonate with the media and National Trust supporters, and after year one of the five-year Campaign for America's National Treasures, an effort designed to raise \$200 million, we have generated a total of \$49.5 million.

This year the National Trust ended the fiscal year with positive net operating revenue. Important contributors to this accomplishment include doubling our annual fundraising capacity, successfully implementing our restructuring plan, and significantly decreasing our operating expenses. Development revenue for the year dramatically exceeded

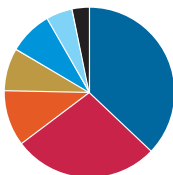
comparable periods from 2011 and 2012, and over the past three years has increased by 100 percent. We have also created and are now implementing a comprehensive prospect cultivation program for the campaign. To date, we have held 16 events engaging 74 new major gift prospects along with many existing donors.

One of the most significant achievements of the year was the sale of the National Trust's Headquarters Building at 1785 Massachusetts Avenue. The transaction was extremely complicated, largely because we were determined to protect the historic character of the building with a historic preservation easement. The sale transaction was completed in June 2013 and proceeds were \$35.5 million, representing significant capital to supplement our unrestricted operating endowment. The National Trust's new Washington, D.C., headquarters is located at 2600 Virginia Ave., NW in the historic Watergate complex.



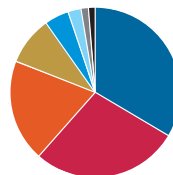
Expenses

• Publications	3%
• Membership Outreach	6%
• General & Administration	9%
• Fundraising	9%
• Education	10%
• Historic Sites	28%
• Preservation Services	35%



Revenues

• Grant Income	1%
• Membership Dues	1%
• Royalty Income, Rental Income & Misc.	3%
• Admissions and Special Events	4%
• Contract Services, Article Sales, Advertising	9%
• Investment & Restricted Income	22%
• Contributions	26%
• Proceeds from Sale of Headquarters	34%

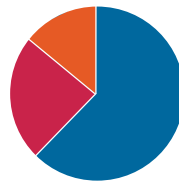


CONSOLIDATED STATEMENT OF ACTIVITIES JUNE 30, 2013

	UNRESTRICTED	TEMPORARILY RESTRICTED	PERMANENTLY RESTRICTED	TOTAL
Operating Revenues, Gains, and Other Support:				
Grant income	\$ 998,030			998,030
Contributions	19,707,194	3,998,437		23,705,631
Membership dues	1,473,040			1,473,040
Admissions and special events	4,701,938			4,701,938
Investment income	8,102,614	1,256,016		9,358,630
Contract services	7,761,049			7,761,049
Sales of articles	754,004			754,004
Advertising	870,896			870,896
Rental income	857,744			857,744
Public service announcements	367,838			367,838
Royalty income	1,173,452			1,173,452
Miscellaneous	856,759			856,759
Net assets released from restrictions	10,542,130	(10,542,130)		—
TOTAL OPERATING REVENUES, GAINS, AND OTHER SUPPORT	58,166,688	(5,287,677)		52,879,011
Operating Expenses:				
Program Services:				
Historic sites	14,933,334			14,933,334
Preservation services	20,562,385			20,562,385
Publications	1,778,852			1,778,852
Education	5,615,557			5,615,557
TOTAL PROGRAM SERVICES	42,890,128			42,890,128
Support Services:				
Membership outreach	3,384,065			3,384,065
General and administration	5,012,874			5,012,874
Fundraising	5,446,787			5,446,787
TOTAL SUPPORT SERVICES	13,843,726			13,843,726
TOTAL OPERATING EXPENSES	56,733,854			56,733,854
EXCESS/(DEFICIENCY) OF OPERATING REVENUES, GAIN, AND OTHER SUPPORT OVER OPERATING EXPENSES	1,432,834	(5,287,677)		(3,854,843)
Nonoperating Support:				
Investment return in excess of amounts designated for operations	4,309,132	9,642,111		13,951,243
Unexpended restricted contributions		2,039,024	597,651	2,636,675
Net proceeds from sale of headquarters building	34,380,313			35,574,071
Change in value of split interest agreement		37,476		37,476
CHANGES IN NET ASSETS	40,122,279	6,430,934	597,651	47,150,864
Net assets at June 30, 2012	62,278,371	79,859,350	86,275,979	221,413,700
Net assets at June 30, 2013	\$ 102,400,650	\$ 79,290,284	\$ 86,873,630	\$ 268,564,564

Endowment

• Program	15%
• General Unrestricted	28%
• Historic Sites	57%



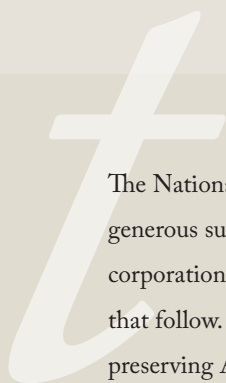
CONSOLIDATED BALANCE SHEET JUNE 30, 2013

	2013
Assets	
Current assets:	
Cash and cash equivalents	\$ 9,263,989
Accounts receivable	1,761,898
Contributions receivable, net	6,456,054
Merchandise inventory	662,062
Prepaid expenses and other assests	680,325
Properties held for resale	248,470
TOTAL CURRENT ASSETS	19,072,798
Investments:	
Revolving loan funds	932,737
Endowments and similar funds	261,829,310
Other investments	1,875,082
TOTAL INVESTMENTS	264,637,129
Contributions receivable, net of current amounts	8,255,233
Properties held for resale	240,000
Property and equipment, net	3,969,148
Deferred tax assets	4,232,316
TOTAL ASSETS	300,406,624
Liabilities and Net Assets	
Current liabilities:	
Accounts payable	7,260,424
Accrued expenses	1,991,560
Deferred revenue	1,730,221
Notes payable	522,315
TOTAL CURRENT LIABILITIES	11,504,520
Notes payable	4,474,073
Amounts held for others	14,288,058
Other liabilities	1,575,409
TOTAL LIABILITIES	31,842,060
Net assets:	
Unrestricted	102,400,650
Temporarily restricted	79,290,284
Permanently restricted	86,873,630
TOTAL NET ASSETS	268,564,564
TOTAL LIABILITIES AND NET ASSETS	\$ 300,406,624





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A close-up photograph of rows of wooden bleachers in a stadium. The bleachers are painted blue and white, and many of the slats are covered in graffiti. Visible words include "PRIME", "LOVE", "ONE", "BECK", "OSF", "always", and "never". The graffiti is written in various colors, including red, blue, black, and green.

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