





- 4 Historic Sites
- 8 Our Impact
- 10 National Treasures
- 14 Our Reach
- **16** ReUrbanism
- 21 Financial Summary
- 23 Recognition

ABOUT THE COVER: Rio Vista Farm, Socorro, Texas. Rio Vista Farm's history reveals a nationally significant, yet overlooked, side of the American experience—and remains a testament to the stories and contributions of the many skilled Mexican guest-workers who came to the U.S. to aid with farm labor shortages across America during and after World War II. Without a preservation and reuse strategy, this bi-nationally significant site could be lost beyond repair.

a series of sparks *

WITH THIS YEAR'S ANNUAL REPORT, we celebrate the extraordinary power of historic places to connect and inspire—and we honor the visionary Americans partnering with us to create a stronger, more united future using the best of our nation's past.

We shine a spotlight on great leaders, such as the Lilly Endowment Inc., the Robert W. Wilson Charitable Trust, and the Estate of Paul Mellon, whose generosity is transforming our communities and enabling us to take bold action on behalf of our cultural heritage nationwide.

We recognize the friends who stepped forward 20 years ago to help us launch the National Trust Council—many of whom are still members of that group today and who represent the National Trust's most generous and ardent ambassadors.

And we thank the millions of everyday Americans who lend their support including the thousands of Miami residents who joined a Heineken crowdfunding campaign to raise more than \$100,000 to bring music and life back to Miami Marine Stadium.

We thank everyone who has joined us in *The Campaign for America's National* Treasures, which launched publicly this year and has raised more than \$165 million toward our goal of investing \$200 million to save the places that shape our American experience.

Through this landmark effort—the largest fundraising campaign in National Trust history—we are revitalizing historic sites, saving National Treasures, and promoting character-rich communities nationwide.

Together, we are creating a future in which more Americans have a chance to live, work, worship, and play in vibrant places enriched by a sense of history. It is an honor to do this hopeful, life-affirming work with you, our neighbors, friends, and fellow citizens. We offer our deepest thanks for your support.

Marita Rivero, Chair + Stephanie Meeks, President

imagination reinvention creativity ingenuity determination courage hope knowledge generosity



Because places are where our lives, memories, and stories begin, connecting us then, now, and into the future.

It just takes a spark...







Icons of achievement.
Vibrant centers of life and culture.
Beautiful landscapes.

Historic sites bring us together to chart a brighter future based on the lessons and inspirations of our past. Your support in 2017 has helped inspire continual reinvention among our 27 National Trust Historic Sites; the hundreds of historic museums, homes, studios, and gardens in our affiliated networks; and thousands of historic houses and museums around the country. With your help, we are ensuring that these sites continue to provide lively, relevant connections to the past and serve as meaningful guides to the future.



GRILLS FUND SUPPORTS HISTORIC GARDENS AND LANDSCAPES

Recognizing the power of historic gardens and landscapes to draw visitors and deepen our experience of a place, last year we earned national attention by adding 4,000 acres of natural areas around our National Trust Historic Sites to our collection policy. This year, a new grant fund, made possible by a generous \$1 million gift from longtime supporters Marge and Joe Grills, is helping us enliven these places through best-in-class stewardship of their gardens and landscapes. The first round of Grills Fund grants enabled important enhancements to Filoli, Chesterwood, and Oatlands.

ARTIST RETREATS RETURN TO LIFE

Somewhere Bauhaus potter Marguerite Wildenhain and sculptor Daniel Chester French were smiling this year, when major restorations at their respective retreats—Northern California's Pond Farm and the Berkshires' Chesterwood—set the stage for a new generation of artists. We championed a public/private partnership at Pond Farm, which will open in 2018 as a first-of-its-kind artist residence program on state parklands. And our National Trust Historic Site, Chesterwood, where French conceived the seated Lincoln that graces the national memorial, is returning to its roots as a place of active creativity, thanks to lead support from the Henry Luce Foundation and Nancy Woodson Spire Foundation.

JAMES MADISON'S MONTPELIER

Thanks to a generous \$10 million gift from philanthropist David M. Rubenstein to The Montpelier Foundation, James Madison's Montpelier opened *The Mere Distinction of Colour* in June, an interactive exhibition designed to better illu-

PREVIOUS SPREAD: More than 600 original works of art have been exhibited at Chesterwood, a National Trust Historic Site, over the past 40 years.

ABOVE, LEFT TO RIGHT: Your support this year brought new energy and life to the gardens of Filoli, California's Pond Farm, James Madison's Montpelier, North Carolina's Pauli Murray House, and California's Cooper-Molera Adobe.



21 HISTORIC SITES \$20 MILLION 133 PROJECTS COUNTLESS DONORS

This year we completed a seven-year, \$20 million effort to address critical maintenance needs and improve visitor access across our National Trust Historic Sites. All told, we undertook 133 projects, which ran the gamut from utility service upgrades to careful roof and window restorations to urgent structural repairs. We thank the foundation, governmental, and individual donors who stepped forward to support this crucial work, which makes possible lively, relevant, and engaging uses of these sites well into the future.

minate the role of slavery at this National Trust Historic Site. Through reconstructed structures, including several slave dwellings, and thoughtful interpretation, the exhibition encourages visitors to draw connections between the enslaved experience at Montpelier and the human and civil rights issues of our own time.

PAULI MURRAY HOUSE, NORTH CAROLINA

A diverse coalition of grassroots activists, high-profile supporters, and funders came together with national leadership from our late Field Officer Karen Nickless, to create a brighter future for the family home of Reverend Dr. Pauli Murray, the brilliant, but under-recognized lawyer, activist, and visionary who helped shape America's civil rights law and cofounded the National Organization for Women. Iron Mountain, the Marion Stedman Covington Foundation, and others

provided vital support to restore Murray's family home and secure National Historic Landmark designation. Future plans include an interpretive and social justice center to inspire a new generation of activists.

COOPER-MOLERA REIMAGINED

More than \$6 million in historic rehabilitation, including seismic retrofits and other upgrades, will enable this National Trust Historic Site in Monterey, California, to welcome guests for events, dining, and retail, while continuing innovative museum spaces and educational programming. Local residents are eagerly awaiting the transformation, which we undertook in collaboration with the for-profit Foothill Partners. The lessons learned from this shareduse model will benefit thousands of house museums working toward greater relevance and sustainability, while preserving a beloved link to California's early Latino history.

OUR IMPACT

\$165 MILLION

Invested to date through the \$200 million Campaign for America's National Treasures. **60.000** objects **Curated in our National Trust** \$1 BILLION+ Historic Sites collections. Surpassed in equity investments by the National Trust Community Investment 250+ sites championed Corporation to encourage rehab and reuse. Through America's 11 Most Endangered Historic Places over the past 30 years. 4,500 in-person and virtual participants At PastForward preservation conference. 8.7 BILLION MEDIA IMPRESSIONS 41,000+ advocacy actions Creating calls to action Galvanized on behalf of preservation. in hundreds of cities and towns nationwide. 1 million supporters Taking action nationwide. 4,000 acres — Stewarded by our National Trust \$14 MILLION **Historic Sites.** In preservation work accomplished in National Parks by more than 600 HOPE Crew trainees over 3 years. 1 million visitors At our 27 National Trust Historic Sites annually. 2.3 million visitors To SavingPlaces.org. **\$4.5 MILLION+** Awarded in grant funds to more than 200 projects nationwide. 4,000 school children Toured The Shadows in its 56th year giving tours.

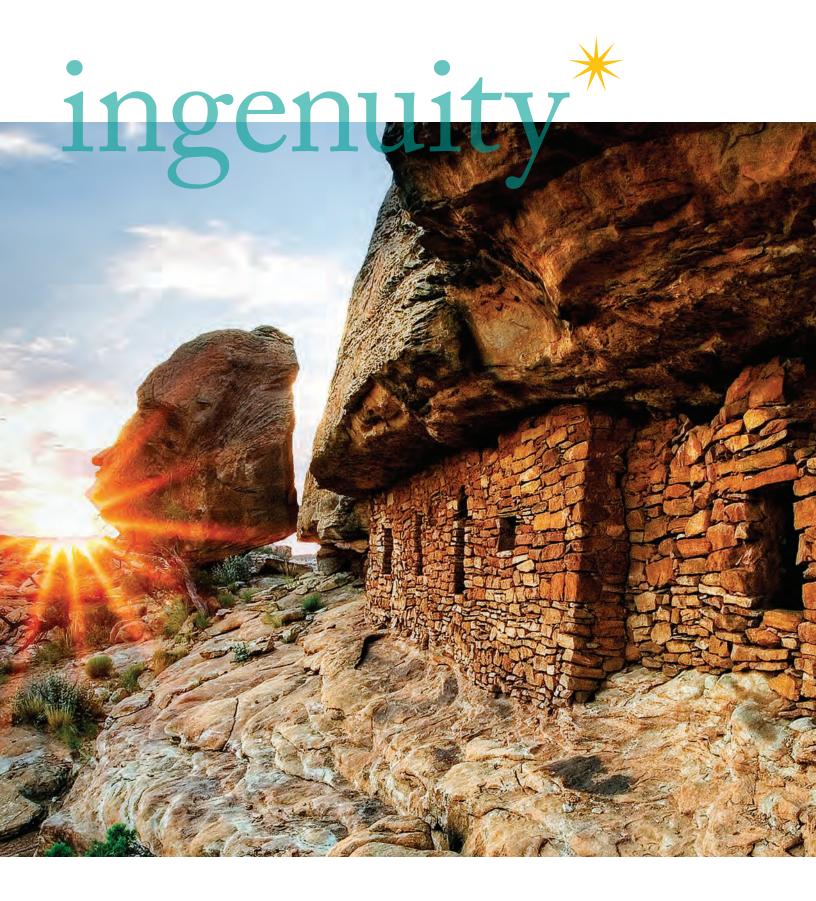
\$425 MILLION+

National Treasure campaigns.

Public and private funding leveraged by

We save the places that shape our American experience to honor our personal and shared stories and inspire a more vibrant future.





ingenuity courage determination



NATIONAL TREASURES

Beloved community icons. Powerful sites of conscience. Architectural masterworks.

National Treasures are places that tell our stories and remind us who we are and who we aspire to be. Over the past year, your support made possible the successes highlighted here, and dozens of other milestones across the irreplaceable sites, landscapes, and historic communities in our Treasures portfolio. To date, our Treasure campaigns have leveraged more than \$425 million in public and private funding to save the places that shape our American experience.



BEARS EARS NATIONAL MONUMENT, UTAH

Our determined, multi-year advocacy helped to win national monument designation for the 12,000-year-old history of this stunning cultural landscape. Leadership support from the David and Lucile Packard Foundation, Bobbie Sweet, Wyss Foundation, and others made our work possible on this and 14 other ancient and irreplaceable National Treasures on public lands nationwide. We continue advocating to protect these remarkable places.

HOUSTON ASTRODOME, TEXAS

A year after more than 90,000 Americans showed their love for Houston's most iconic landmark through our engagement campaign, city commissioners unanimously approved a \$105 million plan to rehabilitate and reuse the Astrodome. The site will once again generate revenue—and bring Houston residents together as a community—through nine acres of program and event space.

National Trust Trustee Phoebe Tudor and Advisor Minnette Boesel, both board members on the newly formed Astrodome Conservancy, led the way in this campaign, which will inform other cities struggling to reinvent beloved community spaces.

BIRMINGHAM CIVIL RIGHTS NATIONAL MONUMENT, ALABAMA

Our efforts to save the A.G. Gaston Motel, the location of Dr. King's Birmingham "war rooms," propelled creation this year of America's first national monument commemorating the Civil Rights movement. More than



10,000 Americans, including Birmingham Mayor William Bell and U.S. Congress-woman Terri Sewell, declared their support through our advocacy campaign. The monument stands as a testament to heroes of every generation, whose courage brings our nation closer to its founding ideals.

MILWAUKEE VA SOLDIERS HOME, WISCONSIN

We celebrated alongside America's wounded warriors this year when the Department of Veterans Affairs agreed to an enhanced use lease for the Milwaukee VA Soldiers Home, which will create new housing for veterans at this oasis of healing in downtown Milwaukee. In partnership with Milwaukee Preservation Alliance, we championed the lease in a multi-year campaign steadfastly supported by David and Julia Uihlein, Barbara Fuldner, and the

TAWANI Foundation among others. The innovative lease enables Madison-based developer Alexander Company to create much needed housing and support service space for veterans stuggling with homelessness.

JAMES RIVER, VIRGINIA

One of our toughest battles continued this year on the James River at historic Jamestown, where we maintained our strong federal, state, and local advocacy to stop a proposed powerline from degrading this irreplaceable American landscape. In addition, we funded an influential engineering study, which prompted robust intra-agency advocacy to echo the federal permit review process. Although the Army Corps of Engineers granted federal permits, our campaign continues in court, thanks to the support of thousands of Americans nationwide.

PREVIOUS SPREAD: We helped to secure national monument designation for 12,000 years of history at Utah's Bears Ears this year.

ABOVE, LEFT TO RIGHT: We are working to protect more than 85 National Treasures, telling a fuller American story from the Houston Astrodome to the civil rights national monument in Birmingham, Milwaukee VA Soldiers Home, and the historic landscape around America's birthplace at Jamestown.

OUR REACH



The National Trust for Historic Preservation protects significant places representing our diverse cultural experience by taking direct action and inspiring broad public support.

NATIONAL TRUST HISTORIC SITES

27 sites encompassing 4,000 acres of gardens and landscapes, 300 structures, and more than 60,000 objects.

NATIONAL

85+ nationally significant buildings, communities, and cultural landscapes.

REURBANISM

50 cities influenced by our Atlas of ReUrbanism and 5 on-the-ground campaigns.

HOPE CREW

100 projects completed by 600 corps members over the past 3 years.

FIELD

9 field offices providing expertise and national leadership in major American cities.



GRANT FUNDS

\$4.5+ million in grants to more than 200 sites.

AMERICA NETWORK

More than 1,000 Main Street communities nationwide.

NATIONAL TRUST COMMUNITY INVESTMENT CORPORATION PROJECTS

\$1 billion+ raised in capital for 142 tax credit transactions with \$4 billion+ total development costs



hope knowledge trust



REURBANISM

Welcoming downtowns.
Lively streets.
Walkable neighborhoods.

We all want to come home to places we love—healthy, vibrant, beautiful communities. Older and historic places are central to such neighborhoods, and we know from research and experience that our lives are happier, more prosperous, and more environmentally sustainable when we invest in them. Our ReUrbanism initiative, launched this year, encourages this investment with new tools, approaches, and funding sources. Heartfelt thanks to the funders partnering with us on this important work.



MAKING THE CASE WITH NEW RESEARCH

This year we launched the Atlas of ReUrbanism, an interactive mapping tool allowing for the exploration and discovery of connections between older buildings and economic, demographic, and environmental outcomes in 50 American cities. The Atlas proves the *why* of preservation through sophisticated data analytics that demonstrate strong correlations—in cities nationwide—between neighborhoods with older, smaller, mixed-age buildings and economic performance. These neighborhoods have more jobs, more women and minority-owned businesses, more creativity, more nightlife, and greater population density and diversity. Detailed maps illustrate

where targeted investments could make a difference. We also tackled the how through in-depth research in Jacksonville, Florida to identify policy solutions and new incentives that make reuse easier and more affordable. Lead support from the Jessie Ball du Pont Fund, along with The Kresge Foundation and the Richard H. Driehaus Foundation, enabled this work.

SHAPING THE DEBATE

From more than 1,000 thought leaders gathered in Houston for the *PastForward* conference, to a new partnership with the influential CityLab Project operated by Atlantic Media, we reached more Americans than ever before this year with the message that reuse makes our cities stronger and our lives better. A key milestone was the release of National Trust President Stephanie Meeks'



book *The Past and Future City* with co-author Kevin Murphy. The book ran through its first print run in four months and prompted high-profile speaking engagements, such as the U.S. Conference of Mayors and the Congress for the New Urbanism.

NTCIC TOPS \$1 BILLION IN FUNDING

This year, our for-profit subsidiary, the National Trust Community Investment Corporation, topped \$1 billion in tax credit equity invested in rehab and reuse projects nationwide. Over the past 17 years, NTCIC funds have helped to turn neighborhoods around with crucial funding to help devel-

opers restore historic buildings. To expand this impact, in 2017 we also launched a new historic real estate fund, through which the National Trust will be directly investing \$10 million in rehab projects nationwide.

MAIN STREET MARKS RECORD IMPACT

Our nonprofit subsidiary, the National Main Street Center, announced powerful new statistics this year, quantifying the economic benefits for downtowns that invest in a strong sense of place. Among the findings: in Washington state, business growth attributable to Main Street programs generated some \$17 million in tax revenues, far exceeding state spending on the program. Nationally, the 1,052 Main Street programs leveraged roughly \$32.56 for every dollar invested in 2016, a 10-year high.

PREVIOUS SPREAD: National Trust research this year demonstrated that historic character translates into more small businesses, new businesses, and creative industries in Jacksonville, Florida.

ABOVE, LEFT TO RIGHT:
Our newest ReUrbanism
National Treasure, the
Historic Neighborhoods
of Philadelphia; Stephanie
Meeks makes the case in
Houston; The Gryphon
Coffee Co. at Oxford Mills
rehabbed with NTCIC
funds; annual Festival of
the Arts in downtown
Eureka Springs, AR., a
Main Street community.



HEINEKEN CITIES CAMPAIGN

An innovative National Trust collaboration with Heineken, crowdfunding site Indiegogo, and performer Bruno Mars brought funding and visibility to 10 historic sites nationwide, including seven National Treasures. From the Houston Astrodome to the Waikiki Natatorium and Miami's Little Havana, the projects were chosen for their ability to foster vibrancy, community, and connection. The partnership raised nearly \$400,000 and jump-started restoration of these beloved historic places.

INCUBATING IDEAS IN CITIES

This year we added Philadelphia and Miami to the growing roster of cities where we are teaming up with local officials to test new tools on the ground through our ReUrbanism initiative. We joined the mayor's preser-

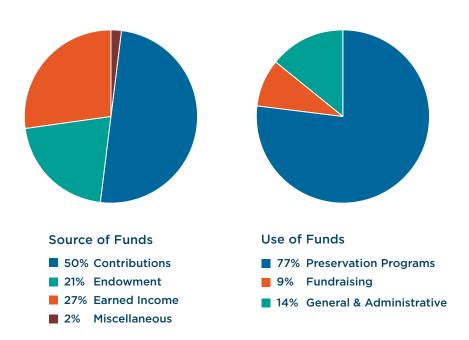
vation task force in Philadelphia and helped Little Havana's residents create a master plan to preserve their unique architecture and culture. In Detroit, we continued our partnership with The Kresge Foundation to develop an action agenda for new citywide policies and programs, such as reuse innovation zones, that spur investment in diverse neighborhoods. We also extended our flagship project in Louisville, KY., made possible by philanthropist Christina Lee Brown, to launch Vital Sites, a new preservation organization skilled in rehab and reuse, while continuing work with city leaders on policy reforms.

PROTECTING HISTORIC TAX CREDITS

To protect and enhance two of America's most significant investments in rehab and reuse-federal and state historic tax credits-we intensified our outreach with elected officials at all levels this year. We secured 65 bipartisan co-sponsors for the federal Historic Tax **Credit Improvement** Act in the House and 11 co-sponsors in the Senate, and this work continues to top our legislative agenda under the new administration. We also provided technical assistance to state officials, state legislators, and advocates in 21 states working to protect, expand, or put in place a state historic tax credit.

ABOVE, LEFT TO RIGHT:
The Heineken Cities
Campaign benefitted
Waikiki Natatorium and
nine other historic places;
The National Trust is
helping Philadelphia
explore preservation
tools that protect historic
character and encourage
growth.

The National Trust's consolidated operating revenue including its subsidiaries, the National Main Street Center and National Trust Community Investment Corporation, totaled \$63 million July 1, 2016 through June 30, 2017. Revenue has consistently increased over the last five years, due in large part to strong donor support though *The Campaign for America's National Treasures*. As shown in the charts below, the National Trust achieved 77% programmatic efficiency, with only 14% spent on general and administrative expenses.*



^{*} Information based on unaudited financial data. Audited financials will be available by January 1, 2018 on SavingPlaces.org/financials.





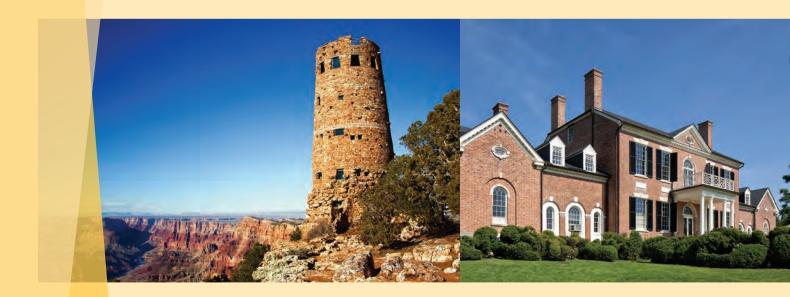
"From the little spark may burst a mighty flame."

-DANTE

- **24** Visionary Champions
- **26** Our Donors
- **35** America's 11 Most Endangered Historic Places
- **36** National Trust Historic Sites
- **38** National Treasuress
- **40** National Trust Advisors
- 41 Leadership and Support

All information in this section is listed as of June 30, 2017. We strive for accuracy in recognizing all. If your name is listed incorrectly, please contact us at 202-588-6080.

Visionary champions making sparks fly



Philanthropic support is the lifeblood of our work. We are honored to recognize four extraordinary supporters, whose generosity is strengthening our organization now and securing our ability to champion America's cultural heritage well into the future. We extend our deepest thanks to these individuals and institutions—and to all our supporters—for sharing our commitment to a stronger, more united America, one where all people see their stories in the places around them.

AMERICAN EXPRESS

Over the last decade, American Express has invested more than \$22 million to help the National Trust protect and celebrate America's cultural and historic places. Grants and programmatic support have underwritten important work at National Parks and brought preservation home to people in cities nationwide through the popular Partners in Preservation program. This fall, a new round of that program, funded by a generous \$3.2 million grant, will help Main Street communities nationwide.

ROBERT W. WILSON CHARITABLE TRUST

Legendary for his boldness and ambition, the late Bob Wilson's six challenge grants





totaling some \$21 million have sparked transformative change at the National Trust. This year, we completed the most ambitious of these

challenges—\$10 million to inspire new and increased gifts of \$200,000 and above—a year early. Bob stands among the greatest champions of America's cultural heritage, and we are humbled and grateful to be a part of his legacy of impact on behalf of the places that matter to Americans.

LILLY ENDOWMENT INC.

A new \$14 million National Fund for Sacred Places created this year by the Lilly Endowment is helping to restore historic houses of worship at the center of so many American communities. Administered jointly by the National Trust and Partners for Sacred Places, the Fund will make grants

to congregations to support restoration, and provide them with the expertise and support they need to breathe new life into their buildings and their communities.

ESTATE OF PAUL MELLON



From his first gift in 1951 to help us acquire Woodlawn to his transformational support of James Madison's Montpelier, Paul Mellon is a

true hero to America's historic places. This year, the Estate of Paul Mellon expanded his legacy with a generous gift towards the Paul Mellon Endowment Fund, a fund Mr. Mellon established in 1999 to support preservation in Virginia and nationwide.

PREVIOUS SPREAD: The Campaign for America's National Treasures launched publicly in 2016 with a reception at Washington, D.C.'s beloved Union Station, a National Trust National Treasure beautifully restored with support from American Express.

ABOVE, LEFT TO **RIGHT: The Grand** Canvon's Desert View Watchtower, a Partners in Preservation grant winner; National **Trust Historic Site** Woodlawn, acquired with support from Paul Mellon; Lilly Sacred Places grantee Basilica of St. Josaphat in Milwaukee; presentation of the Robert W. Wilson Preservation Philanthropist of the Year award to the Lilly **Endowment Inc.**

OUR DONORS

CAMPAIGN FOR AMERICA'S NATIONAL TREASURES

We thank the following individuals, foundations, and corporations for stepping forward to help us launch the most ambitious fundraising effort in our history. Since 2012, they have contributed more than \$165 million toward our goal of investing \$200 million to make our nation stronger and more united by saving the places that shape our shared American experience.

\$10,000,000 +

American Express Foundation Lilly Endowment Inc. The Robert W. Wilson Charitable Trust

\$2,500,000-\$9,999,999

Mr. and Mrs. Robert M. Bass/Anne T. & Robert M. Bass Foundation Mr. James Wesley Kinnear III Louis and Louise Nippert Trust Nancy Woodson Spire Foundation David & Julia Uihlein Charitable Foundation/Mr. and Mrs. David Uihlein, Jr.

\$1,000,000-\$2,499,000

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\$500,000-\$999,999

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National Trust Council Celebrates 20 Years

The National Trust's premier donor recognition society marked its 20th anniversary in 2017 with a series of special events culminating with an anniversary trip to the historic gardens and homes of London in May. The National Trust Council brought renewed focus to philanthropy at a critical time in National Trust history, enabling the organization to transition from federal funding to a fully independent nonprofit.



"Preservation is a gift we make in our time to generations of the future."



X JOHN H. BRYAN, CHAIR EMERITUS, NATIONAL TRUST COUNCIL

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As the National Trust's premier donor recognition society, the National Trust Council is the lifeblood of our work. Council members support the organization in a variety of ways, incluidng robust leadership, longstanding support, and annual contributions of \$10,000 or more.

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To mark the 50th anniversary of the National Historic Preservation Act and launch the preservation movement forward, this year we released Preservation for People: A Vision for the Future. The crowdsourced report synthesizes more than a year of listening sessions with dozens of preservationists, scholars, and allies nationwide. The report envisions a future rooted in human needs and aspirations, and a preservation movement that is a prevalent, powerful, and practical force to sustain, improve, and enrich the way we live for generations to come.

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On June 13, HOPE Crew announced Fort Monroe National Monument in Hampton, Virginia, as the site of their 100th project since the start of the program in 2014. HOPE Crew (named for "Hands-On Preservation Experience") has trained more than 600 young people and veterans in preservation trades, and recruited over 2,000 volunteers to protect places that are significant to their communities. In just three years, the program has contributed 80,000 hours and \$14.3 million worth of preservation

work at historic sites across the country.



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AMERICA'S 11 MOST ENDANGERED HISTORIC PLACES

30 Years of Igniting Action!

A retrospective guide to mark the 30th anniversary of our America's 11 Most Endangered Historic Places list highlighted 11 once-endangered sites that are now thriving and contributing to their communities. The diverse range of places on this list over the past three decades reflects not only their rich history and compelling stories, but also the tireless dedication of the people who brought each place back from the brink.

- 1. Antietam National Battlefield Park
- 2. Penn School
- 3. Historic Boston Theaters
- 4. Little Rock Central High School
- 5. Cathedral of St. Vibiana
- 6. Governors Island National Monument
- 7. Angel Island Immigration Station
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- 9. President Lincoln's Cottage
- 10. Nine Mile Canyon
- 11. The Statler Hilton Hotel

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House of Tomorrow Indiana Dunes National Park, Indiana

Jefferson-Chalmers District Detroit, Michigan

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